Financial Overview and Strategic Direction

Caroline Jackson Leader of the Council

Anne Whitehead Cabinet Member for Finance and Resources

Mark Davies Chief Executive

Paul Thompson Chief Finance Officer

General Fund Revenue Budget Projections 2022/23 to 2025/26

For Consideration by Council 23 February 2022

		2022/23	2023/24	2024/25	2025/26
		£'000	£'000	£'000	£'000
	Revenue Budget/Forecast as at 24 February 2021	21,110	23,550	24,400	24,400
	Base Budget Changes				
	Operational Changes	1,478	1,243	1,454	1,586
	Additional Inflationary Pressure	67	117	179	791
	Latest Budgetary Position	22,655	24,910	26,033	26,777
2	Outcomes Based Resourcing Proposals:				
1	Savings Proposals	(180)	(212)	(222)	(230)
É	Additional Resource Requirements	690	842	803	806
,	Income Generation Proposals	(840)	(1,112)	(1,068)	(1,074)
ť	Revenue Impact of Capital Programme Review	(1,505)	(1,742)	(1,751)	(1,297)
Ź	Contribution to/(from) Collection Fund Reserves	400	(743)	(316)	(216)
į	Contribution to/(from) Unallocated Reserve	34			
BUDGET PROJECTIONS	General Fund Revenue Budget	21,254	21,943	23,479	24,766
į	Core Funding:				
1	Revenue Support Grant	(212)			
	Additional New Homes Bonus	(42)	(42)	(42)	(42)
	Supplementary Government Grants	(652)	(652)	(652)	(652)
	Prior Year Council Tax Surplus	(66)			
	Net Business Rates Income	(10,106)	(8,593)	(8,764)	(8,940)
	Council Tax Requirement	10,176	12,656	14,021	15,132
	Estimated Council Tax Income - (Increases based on £5 for 2022/23 then max allowable)	10,176	10,491	10,810	11,135
	Resulting Base Budget (Surplus)/Deficit	0	2,165	3,211	3,997

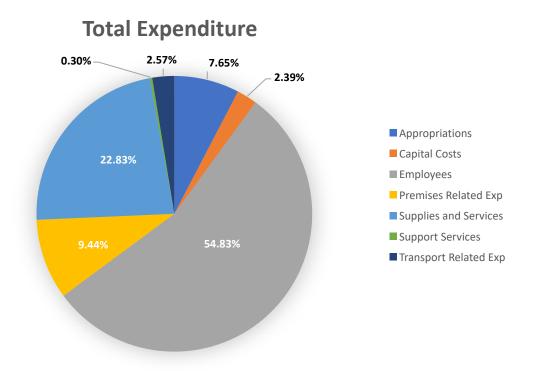
Revenue Budget

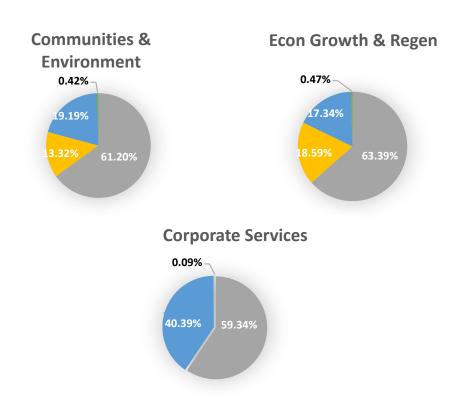
Year (£M)	Budget (£M)	Funding (£M)	Reserves (£M)	Gap (£M)
2022/23	21.254	20.352	+0.034	0.000
2023/24	21.943	19.778	0	2.165
2024/25	23.479	20.268	0	3.211
2025/26	24.766	20.769	0	3.997

2022/23 Budget Balanced
Increase in Income (Car Parking, Salt Ayre etc) &
Reduction in the revenue cost of capital
(Minimum Revenue Provision & Interest)

What does to the budget consist of

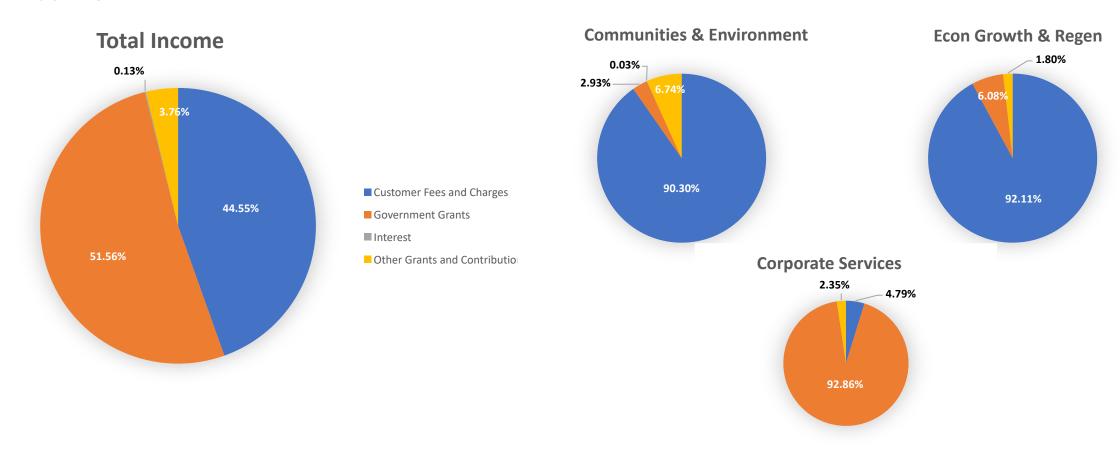
Expenditure



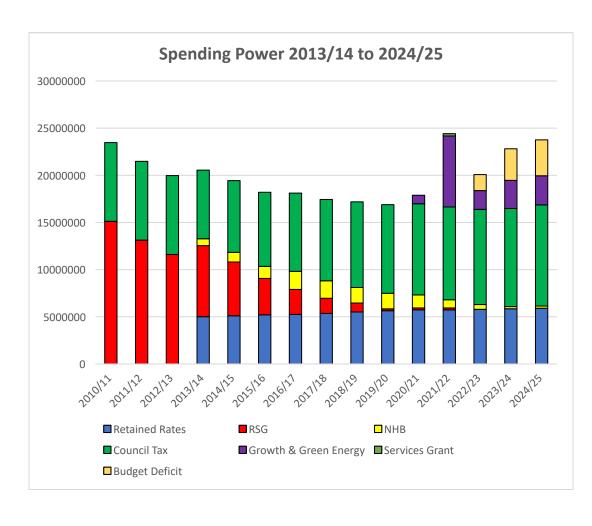


What does to the budget consist of

Income



Spending Power



Move away from Government Grants

Increased reliance on

Council Tax

Business Rates

Green Energy Disregard

Pressures

• Gas & Electricity Increase - Overall c160%

• General Inflation Budgeted 3% - Currently 9.1%

• Pay Inflation Budgeted 2%

Contract Price increases
 Capital Schemes – May need to borrow more

• Fuel Increase – Overall c50%

• Reserves Buys time

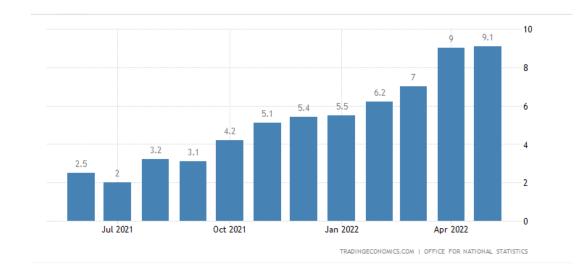
When they are gone they are gone

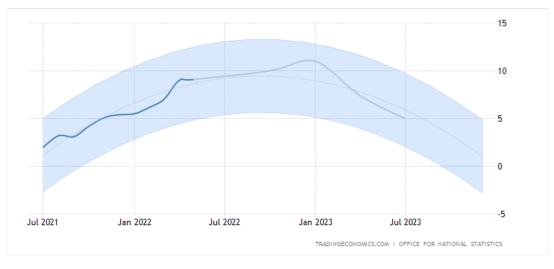
Wider Recession

Inflation

Current

Forecast



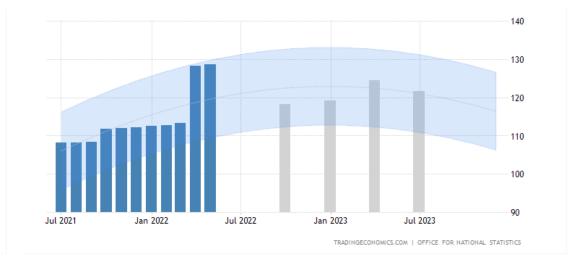


Utilities

Current

128.3 128.6 125 ... 120 111.8 112 112.1 112.5 112.7 113.3 115 ··· 110 108.2 108.4 May 2022 Jul 2021 Sep 2021 Nov 2021 Jan 2022 Mar 2022 Aug 2021 0ct 2021 Dec 2021 Feb 2022 Apr 2022 TRADINGECONOMICS.COM | OFFICE FOR NATIONAL STATISTICS

Forecast



Restrictions

Business Rates H1 & H2 – Safety Net

Baseline Reset

CTAX Referendum Limits 2% or £5

Government Funding 1 year deal

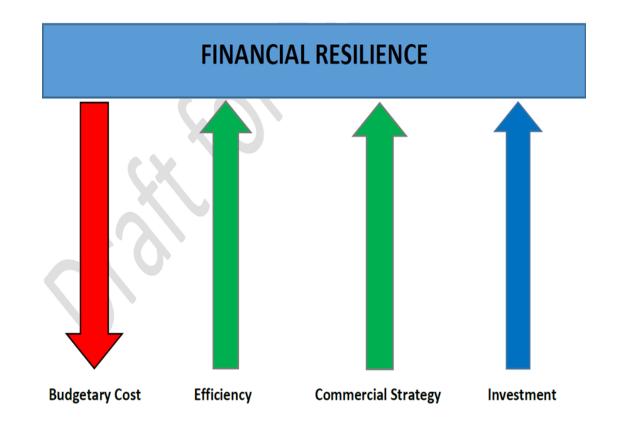
Fees & Charges Income Inflationary rises

Commercial Investments Stopped HMT November 2020

HMT Guidance – Core Services Councils should focus on core services

What are we doing

- Outcomes Based Resourcing
 - Review of Base Budgets
 - Efficiency reviews
- Review of Reserves
- Asset Management Plan
- Review Capital Programme
- Revised Budget & MTFS
- Increased Consultation



Conclusion

All Councils are facing considerable financial pressures.

Future budgeting requires careful balancing of corporate priorities against resources available by prioritising local needs.

QUESTIONS